


March 19, 2026

# Creating long-term value through sustainability

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# Sustainability is one of the key megatrends driving our business

Konecranes' ambition is to become the world leader in material handling solutions, creating value for everyone. Advancing responsible business is one of the strategic enablers that helps make this ambition a reality.

Our sustainability agenda is aligned with the UN Sustainable Development Goals



# We have set targets and defined roadmaps to ensure the implementation of our sustainability agenda

## Our sustainability commitments

**We deliver safe and secure material handling solutions**

**We enable a decarbonized and circular world**

**We create a fair, inclusive, diverse and engaging working environment**

## How do we make it happen

- Providing solutions for safe, uninterrupted and secure material handling
- Ensuring uncompromised safety in our own operations and supply chain

- Supporting our customers in reaching their low-carbon targets with our offering
- Maximizing lifecycle value with circular solutions
- Working to decarbonize our own operations

- Supporting human rights in our value chain
- Ensuring a fair and engaging workplace
- Representing the multicultural communities where we operate

**We expect high ethical standards of ourselves and our business partners**

- Embedding sustainability, compliance and ethical requirements in our business processes
- Following strong governance on sustainability, compliance and ethics

# In 2025, we upgraded our climate targets and received top-level external recognitions

Total recordable incident rate (TRI)

**5.2**

In 2025

Own operations' emissions (Scope 1&2)

**-54%**

From 2019

Value chain emissions (Scope 3)

**-20%**

From 2019

Inclusion Index

**83%**

Indicating strong inclusion among employees

**More ambitious near-term science-based target**

Emission reduction target for own operations increased to -60% (from -50%) by 2030 from 2019 level.

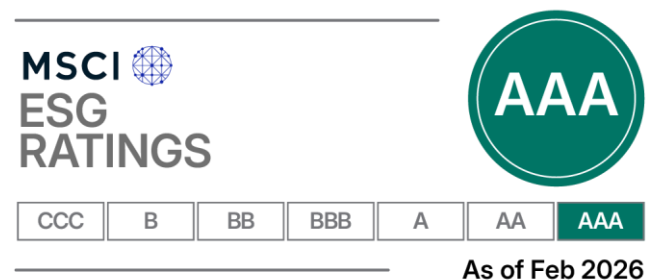
**Sustainability performance externally recognized**

CDP climate A listing, EcoVadis Platinum, listed among the top 500 World's Most Sustainable Companies and World's Best Companies in Sustainable Growth by TIME and Statista, as well as on the European Climate Leaders by FT

**New product launches enable customers to reduce their emissions**

Including the electric empty container handler, reach stacker and an overhead crane with low-emission box girder

# Consistent leader in external sustainability ratings



2025	A	AAA	Platinum
2024	A	AAA	Gold
2023	A-	AAA	Gold

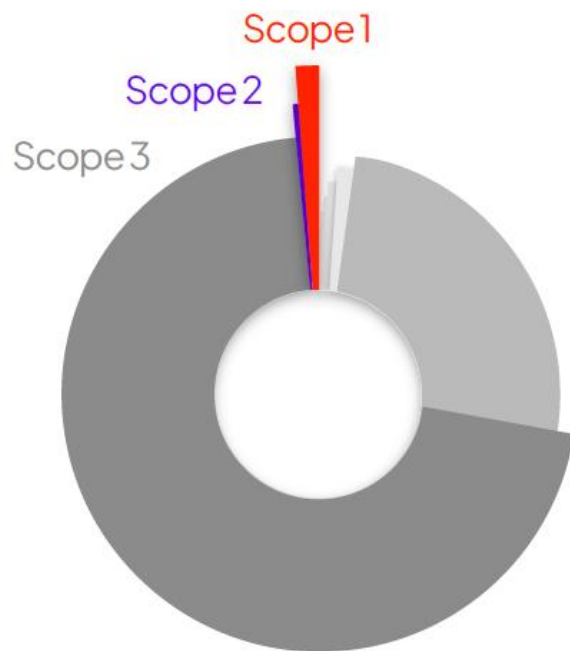
Ranking from A to D-, Leadership rating for score of A/A-

Ranking from AAA to CCC

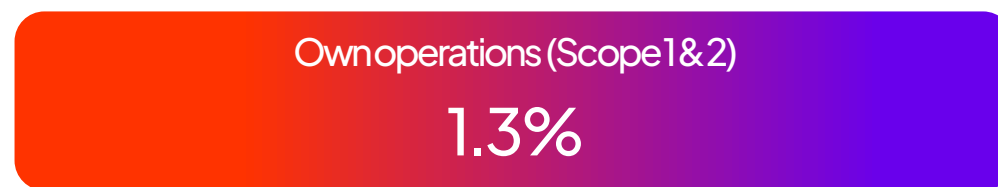
Ranking from no-medal and bronze to Platinum

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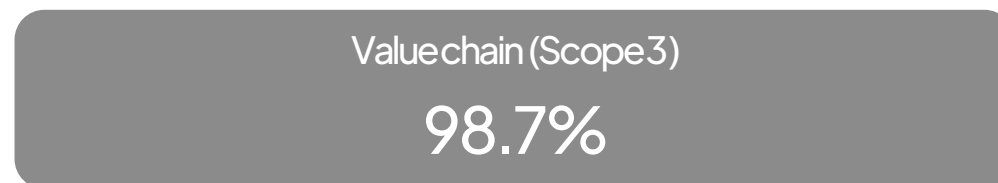
# The most significant emission reduction potential comes through electrification and utilization of low-emission steel



Konecranes' total climate impact in 2025:  
3.06 million tons of CO<sub>2</sub>e \*



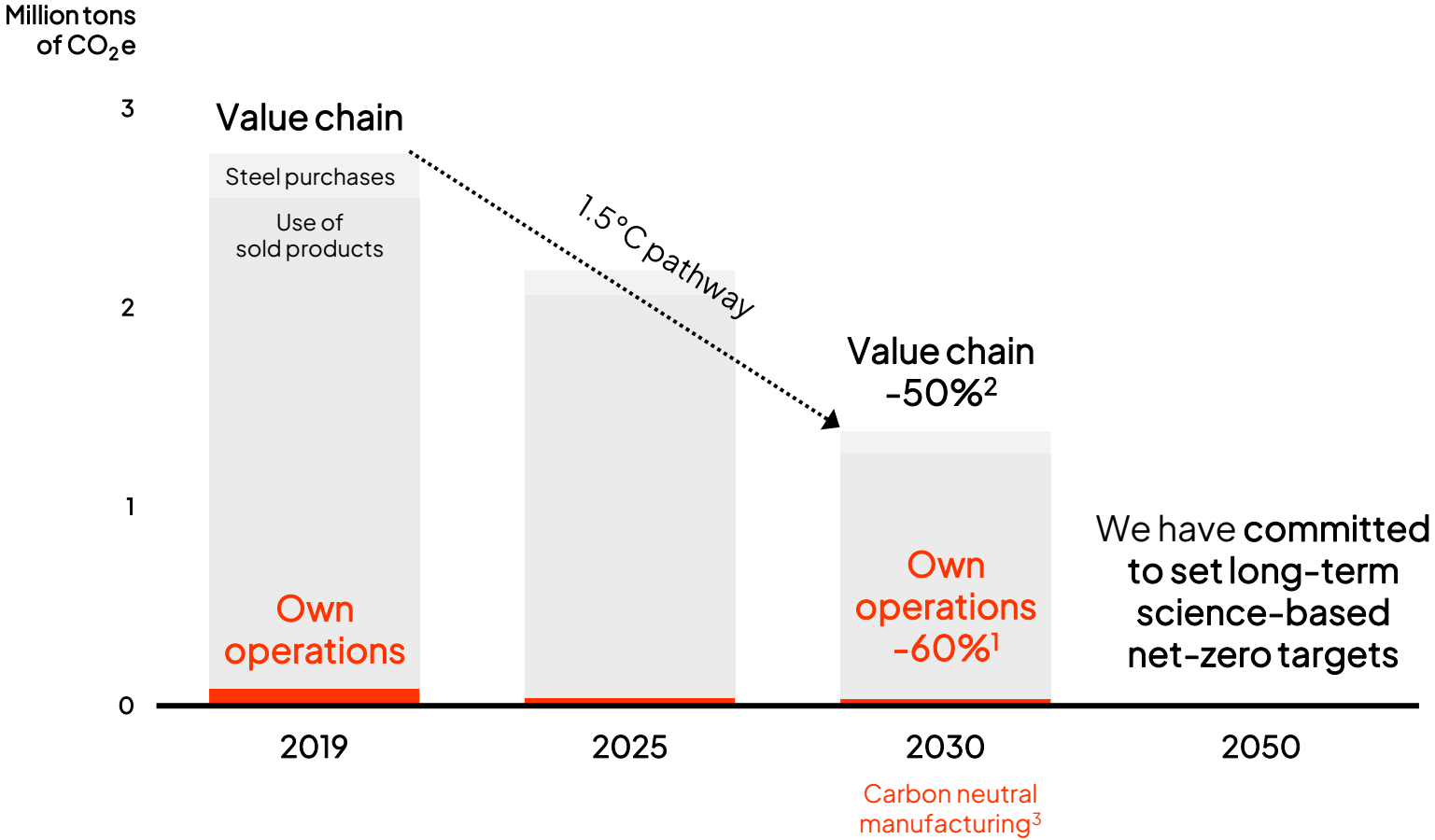
- Scope 1 (for example: fuels, gas) 1.3%
- Scope 2 (for example: electricity) 0.1%



- Use of sold products 66.2%
- Purchased goods and services 26.7%
- Upstream transportation and distribution 5.0%
- Fuel and energy related activities 0.4%
- Business travel 0.3%
- Waste generated in own operations <0.1%

\*As part of the process to update its science-based targets in 2025, Konecranes also updated its emission calculations with more accurate information, for example related to energy use assumptions for key products, leading to lower total emissions than previously reported.

# Solid progress towards updated climate targets: 54% emission reduction for own operations, 20% for value chain



## TRANSITION PLAN

### External market transformation:

- Customer industries decarbonization
- Steel industry decarbonization
- Energy market decarbonization

### Konecranes' own actions:

- Electrifying offering
- Purchasing steel with lower emissions
- Advancing eco-design and circularity
- Decarbonizing own operations

**Science-based targets, aligned with limiting global warming to 1.5°C:**

1) Original science-based target to halve emissions from own operations by 2030 reached in 2022. New target for own operations (Scope 1 & 2) set in 2025: 60% absolute GHG emission reduction by 2030 from base year 2019.  
 2) Scope 3 science-based target: 50% absolute GHG emission reduction from purchased goods and services and the use of sold products by 2030 from base year 2019. As part of the science-based targets update process in 2025, Konecranes also updated its emission calculations with more accurate information, for example related to energy use assumptions for key products, leading to lower total emissions than previously reported.

3) In addition to the science-based targets, Konecranes has a separate target of achieving carbon neutral manufacturing operations. Carbon neutrality means first reducing absolute emissions as much as possible, and then offsetting the unavoidable emissions through the purchase of verified carbon credits, which have an immediate impact by delivering finance to emission reduction projects elsewhere.

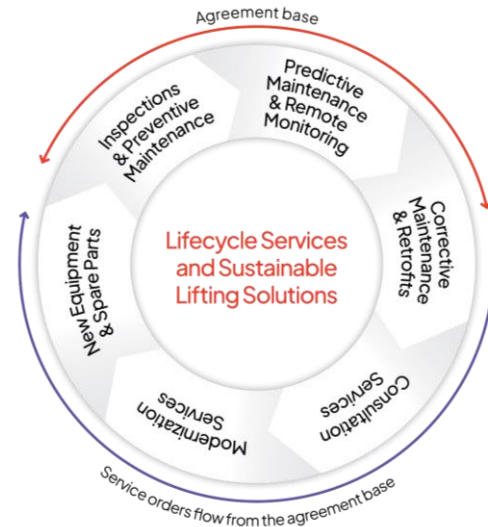
# We enable a decarbonized and circular world...

...by supporting our customers in reaching their low-carbon targets with our offering



Combining productivity with eco-efficiency in product design. Low-emission power options, resource and energy efficiency. **Electric and hybrid** equipment.

...by maximizing lifecycle value with circular solutions



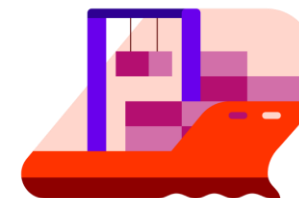
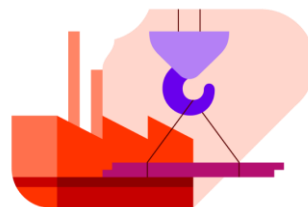
Eco-design, material efficiency, sharing and re-using resources supports circularity. **Service offering** extends the equipment lifetime, improves productivity, safety and security.

...by decarbonizing our own operations



**Electrifying and downsizing vehicle fleet.** Improving **energy efficiency** and use of **renewable energy** in manufacturing operations.

# We create value for our broad customer base through circular services, and electrified and hybrid equipment offering



## Group Circular Services

Share of  
Group  
net sales

**40%**

- Our specialized maintenance, modernizations and spare parts extend equipment lifecycles.

## BA Industrial Equipment Fully electrified equipment

Share of  
BA's  
net sales

**100%**

- Recent product launches include, e.g., low-emission steel option for overhead crane box girder in selected European markets.

## BA Port Solutions Fully electrified and hybrid equipment

Share of  
equipment  
net sales

**62%**

- Recent product launches support customers' decarbonization efforts and enable emission reduction potential for the coming years.

# We deliver safe and secure material handling solutions...

...by providing solutions for safe, uninterrupted and secure material handling through:



**Technologically advanced** equipment with innovative smart features, preventive and predictive maintenance.



Systematic management of **product security and cybersecurity.**

...by ensuring uncompromised safety in:



**Our value chain:** Suppliers, subcontractors, users of our products and those who we work with.



**Own operations:** Our employees.

# We create a fair, inclusive, diverse and engaging working environment...

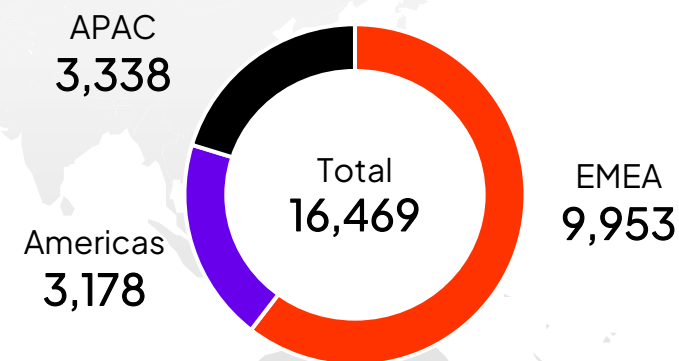
...by ensuring a responsible workplace, supporting human rights in our value chain, and representing the multicultural communities where we operate.

Inclusion Index  
**83%**

We fulfilled our commitment to **pay a living wage to all employees**

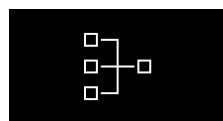
**1<sup>st</sup> position** in 2026 Nordic Business Diversity Index for Helsinki large cap by Impaktly

Number of personnel in 2025



# We expect high ethical standards of ourselves and our business partners...

...by following strong governance on sustainability, compliance and ethics.



Governance model



Management incentives

...by embedding sustainability, compliance and ethical requirements in our business processes.



Policies and processes



Collaboration with suppliers

Roll-out of recently updated Supplier Code of Conduct containing more robust human rights management requirements and emphasis on environmental responsibility continued, with **coverage of 78%**.

Sustainability due diligence

# Konecranes creates long-term value through its sustainability leadership

Meeting customers'  
decarbonization needs  
with our equipment  
offering

Lifecycle services  
extending customers'  
equipment lifetime and  
improving operations

Progressing with our  
emission reduction

Extending our high  
sustainability standards  
to value chain



Q&A



KONECRANES

# Thank you

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