

Capital Markets Day

Strong balance sheet enables accelerated growth and focused capital allocation

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Underlying market growth supports growth ambition

Net sales 2022-Q3/2026 R12M

Growth CAGR

+5.6%
Reported

+6.9%
Comparable FX.

Underlying market growth 2022-2026

Nominal growth

~5-6%
GDP

~4%
Capex

Real growth

~4%
Container
throughput

Net sales Q3/2026 R12M-

Growth CAGR

7%
Target

Market growth forecast 2026-2030

Nominal growth

~4-5%
GDP

~4%
Capex

Real growth

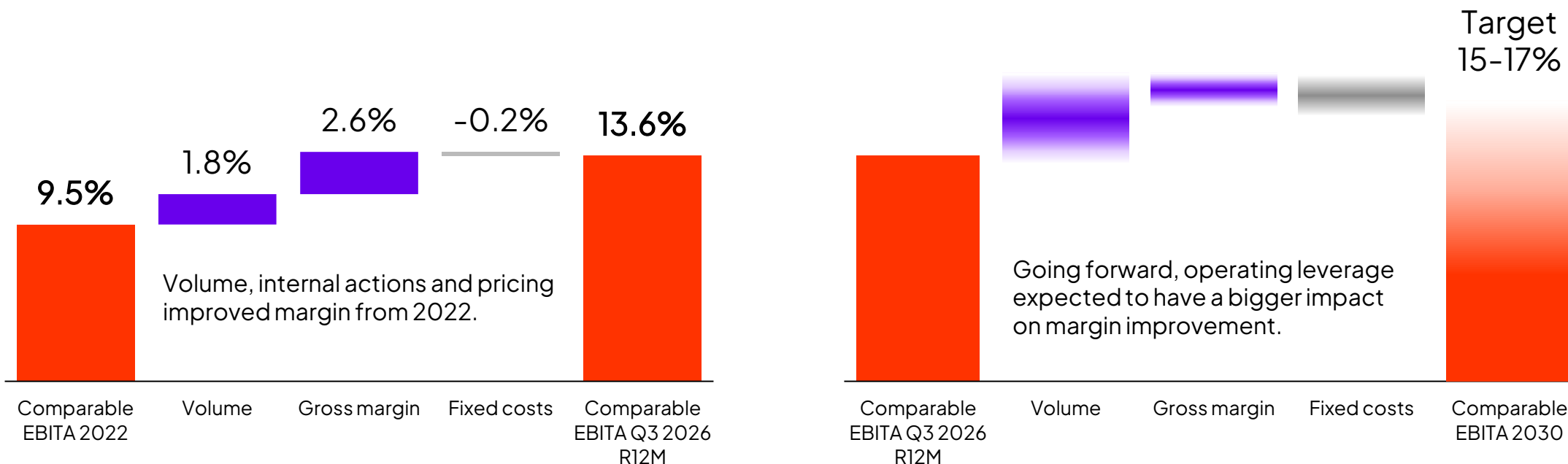
~3%
Container
throughput



1) Source: S&P Global, IMF, Drewry

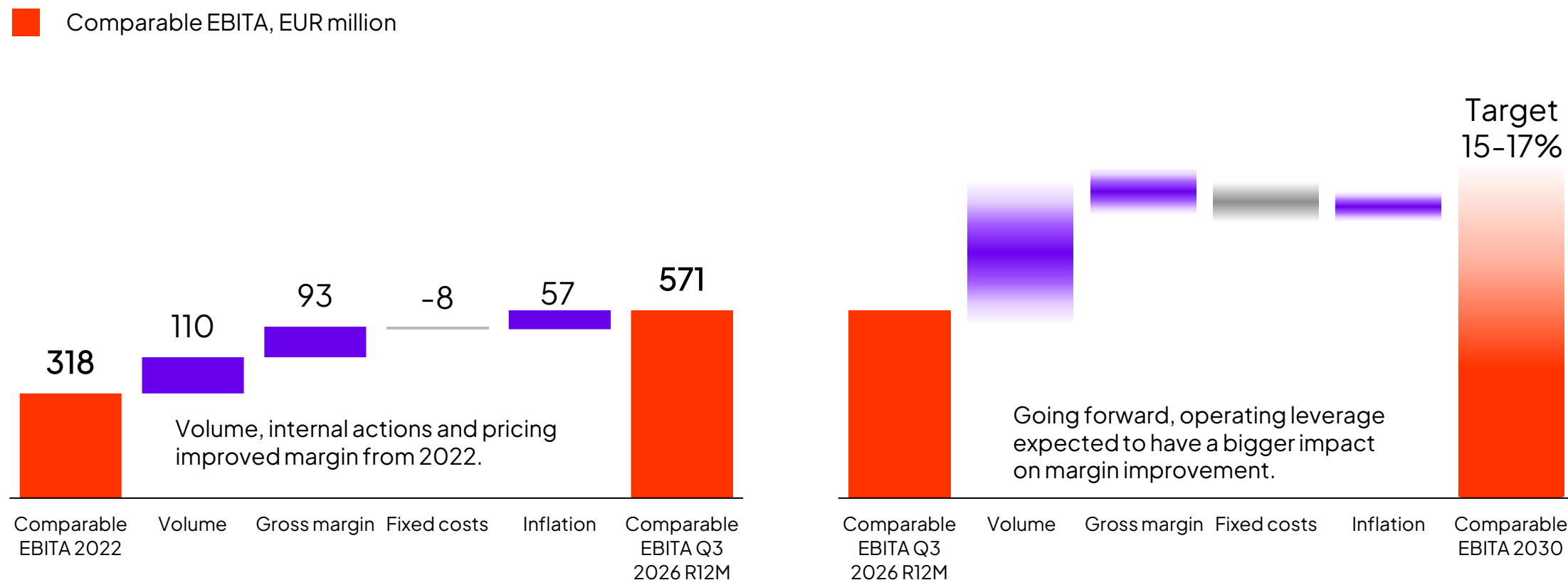
Unlocking our profitability improvement through operational leverage

■ Comparable EBITA margin, %



1) Charts are illustrative and not a forecast

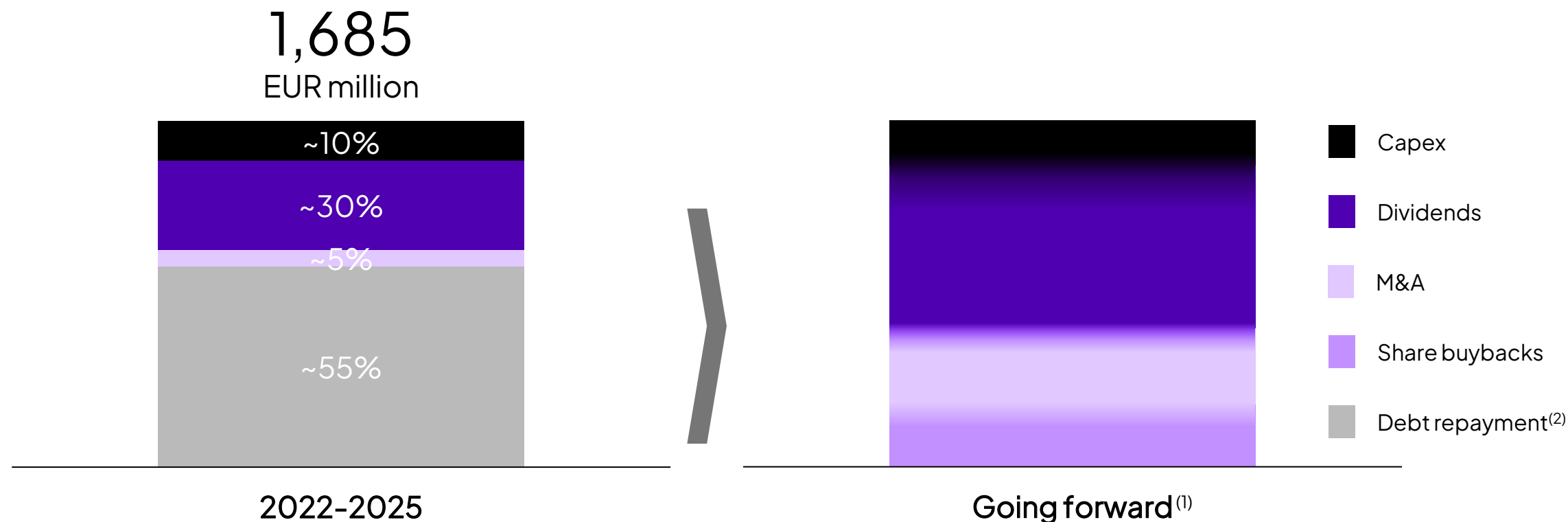
Unlocking our profitability improvement through operational leverage



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Capital allocation reflects accelerated growth ambitions and balance sheet strength

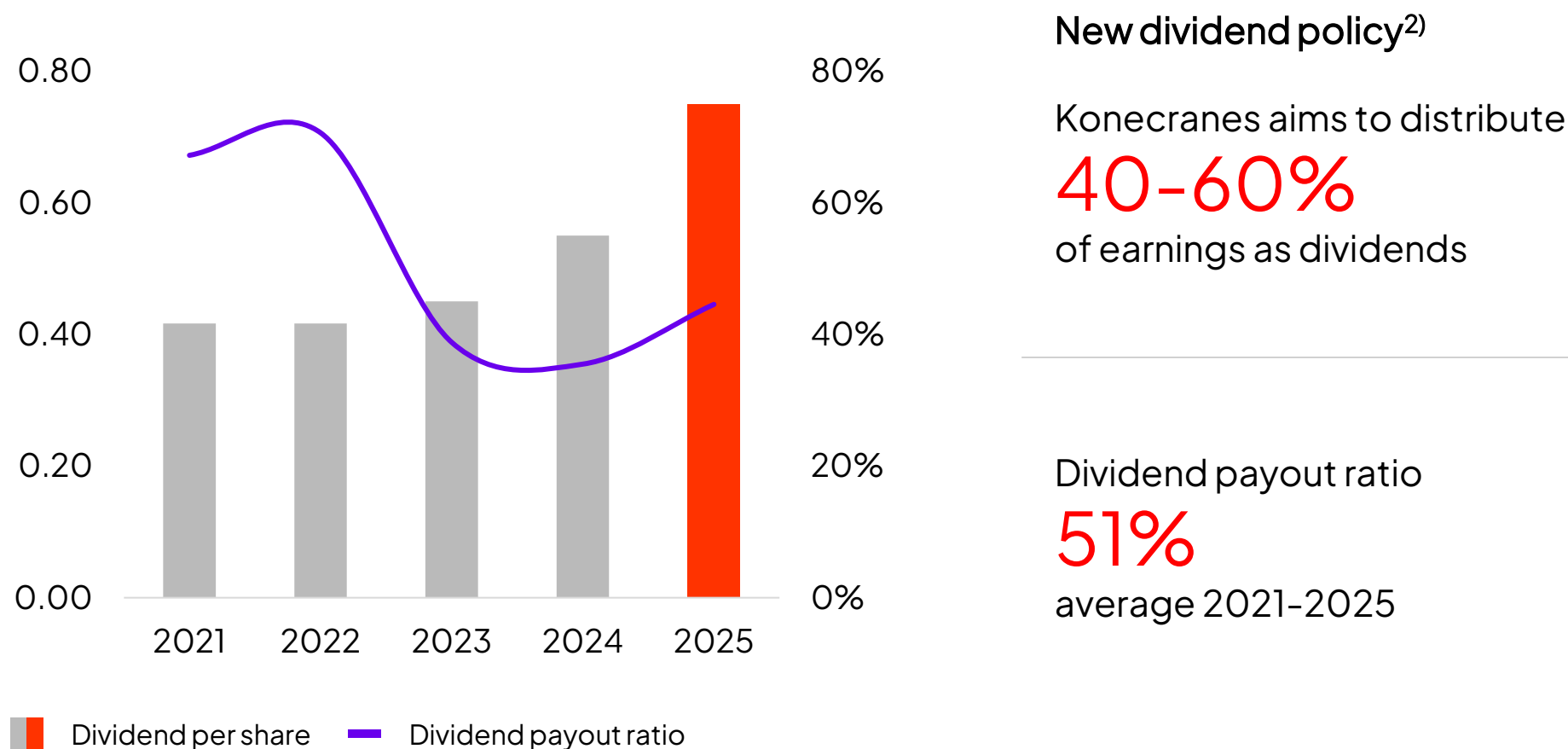
Uses of cash



1) Chart is illustrative and not a forecast. Share buybacks can be considered subject to excess cash availability.

2) Debt repayment includes changes in cash.

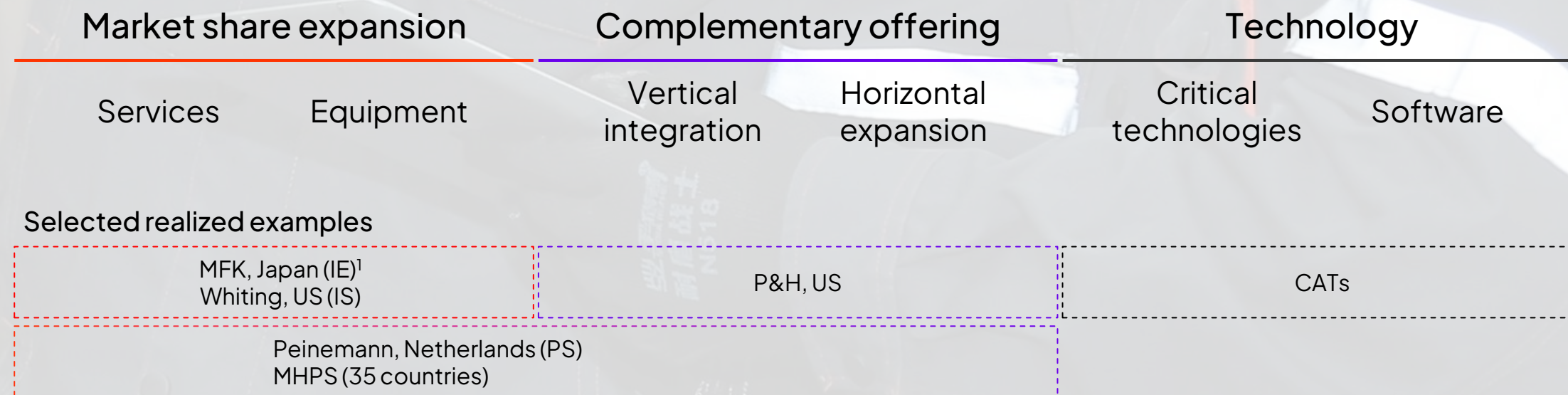
Committing to performance-linked dividends while preserving capital for growth



1) Konecranes Plc's Annual General Meeting on March 26, 2026, decided on a share split. The share-specific indicators have been calculated using the post-share split number of shares.

2) Dividend policy: the dividend payout ratio is 40-60% of earnings over the business cycle, excluding exceptional gains or losses.

We have inorganic growth opportunities in several dimensions



Acquisitions done since 2016: 14 companies & roughly EUR 1.6 billion in net sales

¹) MFK acquisition agreement announced in July 2026. The transaction is expected to be completed in early 2027.



We have clear capital allocation priorities

Capex

Reinvesting into own operations to grow the business and improve productivity

Dividends

Returning capital to the shareholders according to the updated dividend policy

Acquisitions

Growing and strengthening the business through targeted acquisitions

Share buybacks

Share buybacks can be considered subject to excess cash availability